



Environmental projects in a child-focussed NGO

Facing new evaluation challenges for
development projects

Peter Weston



World Vision and its context

A Christian relief, development and advocacy organisation

“Our vision for every child, life in all its fullness; Our prayer for every heart, the will to make it so.”

Community Development programs

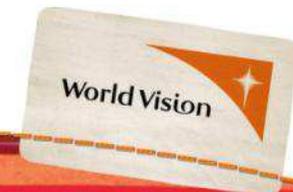
Long-term

Multi-sectoral

Community-based

Adaptive to context

- Evaluation guided by the compendium of indicators for ‘Child Well-being Outcomes’



Adapting child-focussed evaluation for Environmental Projects

Dilemmas and evaluation adaptations

1. **Temporal barriers:** livelihood benefits of environmental projects occur after the project evaluation
2. **Inconsistency** in monitoring and evaluation plans
3. **External demands** on the development sector: 'evidence' and 'compliance'.
4. Increasingly erratic inter-annual weather behaviour is confounding baseline/end-of-project comparisons (especially for food security projects).
5. WV's traditional evaluation approach favours measuring direct cause/effect changes, whereas environmental change has a profound but indirect impact on child wellbeing.

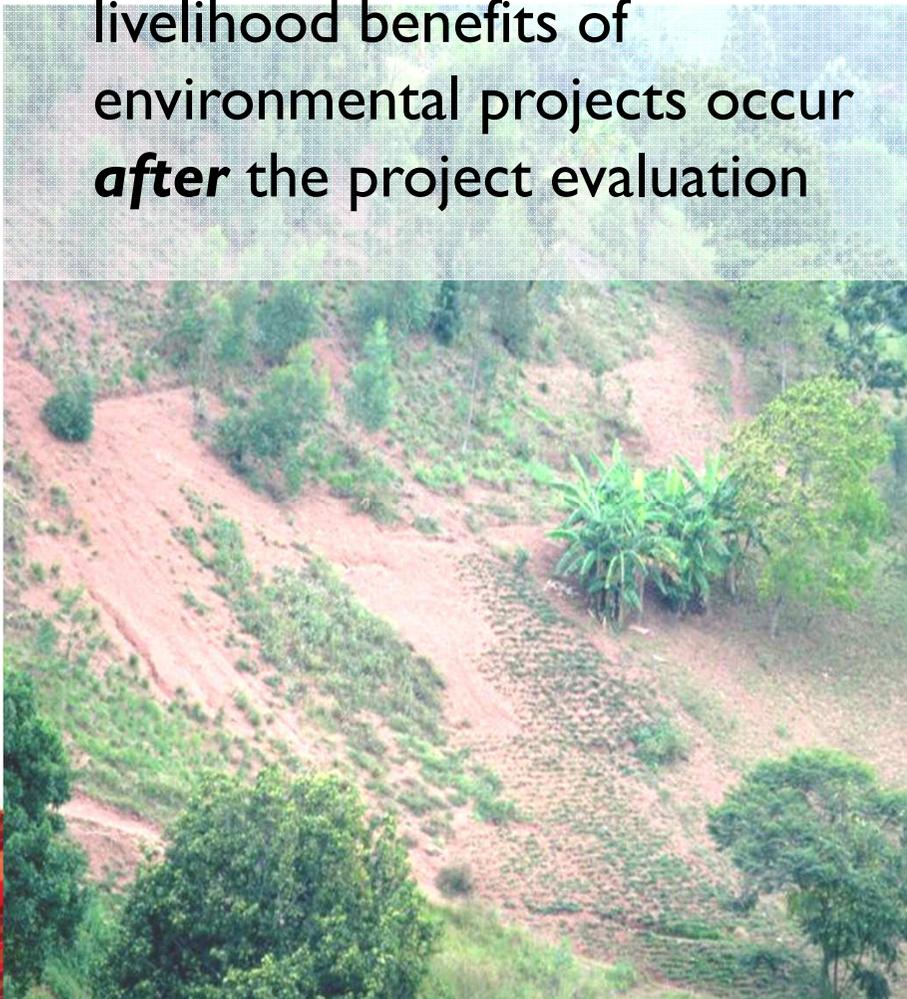


Evaluation in Senegal



I. Temporal barriers:

livelihood benefits of environmental projects occur *after* the project evaluation



Identification of **PROXY** indicators to capture trends

Eroding hillsides, Burundi



Adapting child-focussed evaluation for Environmental Projects

Dilemmas and evaluation adaptations

1. Temporal barriers (cont.): livelihood benefits of environmental projects occur after the project evaluation

Other proxy indicators of environmental change

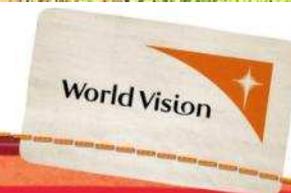
- Health of household animals (daily volume of milk; number of eggs, market value of animal, number of animal deaths
 - As a proxy for change in amount of tree and grass forage, and shade
- Number of non-participants adopting promoted practices- as a proxy for farmers' assessment of likely benefit to household resilience
- How secure do households feel about their land tenure – As a proxy for the likely willingness for farmers to invest in long-term land and soil restoration
- What changes (positive or negative) do residents expect in their livelihoods in the next 5 years?

- Children's critique of adults' land management practices

- Children's optimism for the community and farming



Children discuss greening in Mali



2. Inconsistency in monitoring and evaluation plans

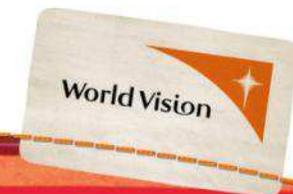
- Centralising support for M&E plans, baseline and end-of-project indicators

- Development of internal M&E guide

- Collaboration to expand 'the Compendium of 'Child Well-Being' indicators to include environment/child nexus



Organic vegetable production, Ethiopia



3. External demands

on the development sector:

A. 'compliance'

B. 'evidence'

A. Compliance:

Modify 'development' indicators to adapt to carbon market reporting indicators



Once were forests, Rwanda



3. External demands

on the development sector:

A. 'compliance'

B. 'evidence'

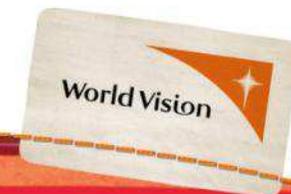
A. Compliance

B. Evidence

Piloting 'Social Return on Investment' (SROI) methodology



Community forest committee members, Senegal



Adapting child-focussed evaluation for Environmental Projects

Dilemmas and evaluation adaptations

1. **Temporal barriers:** livelihood benefits of environmental projects occur after the project evaluation

2. **Inconsistency** in monitoring and evaluation plans

3. **External demands** on the development sector:

A. 'compliance'

B. 'evidence'

4. Increasingly erratic inter-annual **weather behaviour is confounding baseline/end-of-project comparisons** (especially for food security projects).

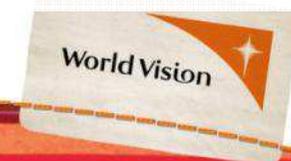
5. WV's traditional evaluation approach favours **measuring direct cause-effect changes**, whereas environmental change has a profound but indirect impact on child wellbeing.

1. Identification of **proxy indicators** to capture trending

2. - Initial **centralised support** for M&E plans, baseline and end-of-project indicators.
- Internal **M&E guide** for enviro project design.
- Collaboration to expand the WV Compendium of 'Child Well-Being' **indicators to include environment/child nexus.**

3. A. Modify 'development' **indicators to adapt** to carbon market reporting indicators

B. Social Return on Investment (SROI)

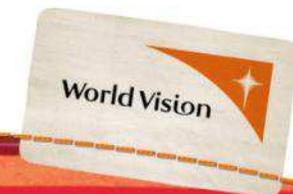




Evaluating food security in environment projects

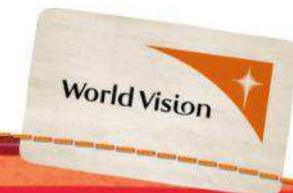
Challenges and opportunities

Carolyn Kabore



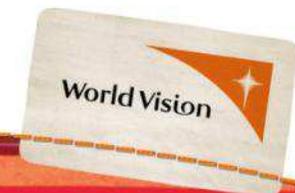
Overview of presentation

- Introduce food security project models currently on WVAs evaluation 'strategic evidence building' agenda
- Discuss one model – Farmer Managed Natural Regeneration (FMNR)
- Describe our experiences with evaluation of FMNR projects – using a case study from Senegal
- Describe challenges and opportunities



Validated food security project models in our current portfolio

- Farmer Managed Natural Regeneration (13 projects)
- Local Value Chain Development (5 projects)
- Business Facilitation (5 projects)
- Permaculture household gardens (2 projects)
- Energy saving stoves (2 projects)



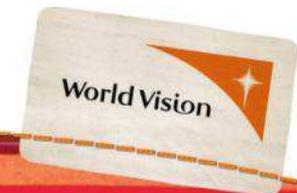
Farmer Managed Natural Regeneration – we know it works

- Certain indigenous tree species are highly compatible with cropping, e.g. *Faidherbia albida*
- Researchers and farmers have demonstrated increased yields for cereal crops grown under ‘fertiliser trees’
- Trees also provide shade and yield timber, firewood, fruits, seeds and fodder, and these products contribute to household economy



Farmer Managed Natural Regeneration projects in practice

- In our projects, farmers visit other farmers in regions and witness how the landscape has been transformed by FMNR
- Farmers learn how to identify and manage valuable tree species that regrow from old root systems, or sprout from seeds
- Farmers develop locally adapted protection, pruning and coppicing methods
- The approach spreads quickly from farmer to farmer – no assets or external resource required





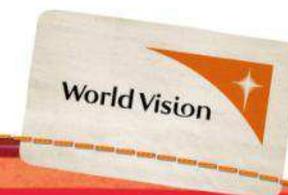
Senegal food and livelihood enhancement initiative project

A project - funded by AusAID
Started in 2008 and evaluated in 2011

09 06 2011

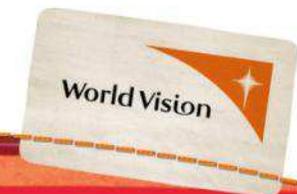
Approach to setting the evaluation objectives

- Terms of reference including the evaluation objectives are set by local project stakeholders
- An inception workshop with 70 stakeholders generated 50 evaluation objectives
- These were grouped into four key themes
 - Project logic
 - Partnership
 - Sustainability



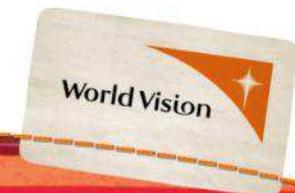
Key evaluation questions...

- Does successful uptake of FMNR increase household food security?
- To what extent has the project raised community awareness, built capacity and resulted in positive practice change
- What were the unanticipated consequences or outcomes?



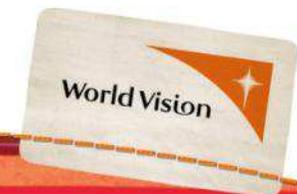
Evaluation approach...

- Comparison of indicator values at baseline and end of project
- Use of secondary and primary data sources
- Mixed methods design
- Household survey – sample size 700 households with multistage cluster sampling
- Group discussions and key informant interviews
- Site visits by FMNR technical expert
- Facilitated drawing and discussions with children



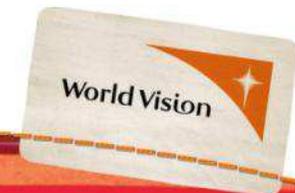
Surveyed indicators included...

- Household demographic characteristics, education and training levels of farmers
- Household farming resources and practices
- Range of indicators for household food security
- Measurement of farmer awareness, knowledge and capacity and practice of FMNR



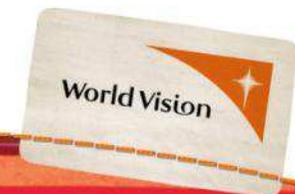
FMNR & no FMNR, survey results...

- Comparison of data did not reveal significant differences in food security indicators such as:
 - Average months food security
 - Number meals per day
 - Food types consumed
 - Coping mechanisms
 - Income and expenditure
- There was a small increase in average yields for cereal crops but a decrease in yields for cash crops grown by farmers who practiced FMNR



Challenges...

- We know that the practice of FMNR does result in better yields and complementary benefits
- Qualitative analyses support the benefits of FMNR
- Physical evidence – more trees - is hard to ignore
- However – because quantitative evidence for increased food security is not convincing – other evidence tends to be ignored



Conclusion...

- For environmental interventions aimed at increasing household food security we need to:
 - Research and develop more reliable indicators and methods
 - Link with local researchers to learn more sophisticated approaches to data collection and analyses
 - Or push back on what is deemed to be ‘solid evidence’ for these types of projects



Current opportunities...

- Social return on investment study of an FMNR project in Ghana
- Socio economic study of FMNR in Ethiopia in association with International Centre for Agroforestry (ICRAF)
- Development of geographical information systems (GIS) to manage evidence around physical changes in the landscape

